



AGENDA

St. Louis County Government Collaborative Budget Meeting

Tuesday, January 24, 2023, at 2:00 PM

County Executive's Conference Room (participants only)

Lawrence K. Roos County Government Building

41 S. Central, Clayton, MO 63105

Public Access via WebEx

IMPORTANT NOTICE REGARDING PUBLIC ACCESS TO THE MEETING:

This meeting is only available for public viewing through WebEx.

For Public Viewing please visit [https://stcoit-evt.webex.com/stcoit-](https://stcoit-evt.webex.com/stcoit-evt/onstage/g.php?MTID=e21599a0dd2c180976fbbacbd333692c6)

[evt/onstage/g.php?MTID=e21599a0dd2c180976fbbacbd333692c6](https://stcoit-evt.webex.com/stcoit-evt/onstage/g.php?MTID=e21599a0dd2c180976fbbacbd333692c6)

1. Call Meeting to Order – Introductions
2. Workgroup Goals
 - County Executive's Office
 - County Councilmembers
3. Meeting Organization/Structure and Future Planning
4. 2024 Budget Development Calendar
5. 2023 Budget Review
 - 2023 Budget Summary by Program: review of appropriations vs. revenue
 - General Revenue & Health Fund Budget Distribution
 - 2023 Financial Plan Forecast
 - Across-the-Board Reduction Example
6. Data Tools
7. Next Steps
 - Announce next meeting date/time
 - Future Agenda Items
 - Data Requests
8. Additional discussion regarding the budget and collaborative efforts to address budget-related challenges



2024 Business Plan Calendar

MARCH

- 1 Munis open for 2024 budget development (Projection #22401)

APRIL

- 26 Fiscal Manager Meeting
- 28 All position updates/corrections complete

MAY

- 12 2023-2028 revenue estimates due
- 15 Salary and Benefit Projection created (Run #124)
- 31 Department review/update to business plan narrative (mission, core business functions, program descriptions, org charts) complete

JUNE

- 1 Budget Kickoff Video released (via LinkedIn Learning)
- 23 **Small department budgets (see table below) due** in Munis and supporting documents (including Capital Improvement Program (CIP) and grants list) submitted to PMB.
- 30 Budget Level 1 (department request) closed

JULY

- 7 Budget Level 2 (department director) closed
- Large department budgets (see table below) due** in Munis and supporting documents (including CIP and grants list) submitted to PMB
- 10-21 Small department budget meetings

AUGUST

- 7-18 Large department budget meetings

SEPTEMBER

- 8 Deadline for final budget decisions
- 29 County Executive's Recommended Business Plan submitted to County Council

COUNTY COUNCIL REVIEW

Oct-Nov	Committee hearings
Nov.	Public Hearing
Dec.	Amendments / final action

SMALL DEPARTMENTS

Children's Service Fund
County Council
County Counselor
County Executive
Misc. Offices (SLEDP, U of MO Extension,
Boundary Commission)
Municipal Court
Planning
Prosecuting Attorney
Public Administrator
Revenue
Spirit of St. Louis Airport

LARGE DEPARTMENTS

Administration
Assessor
Election Commissioners, Board of
Human Services
Judicial Administration
Justice Services
Information Technology
Parks & Recreation
Police/ECC
Public Health
Transportation & Public Works

2023 Adopted Budget & Estimated Revenue by Program: All General Funds

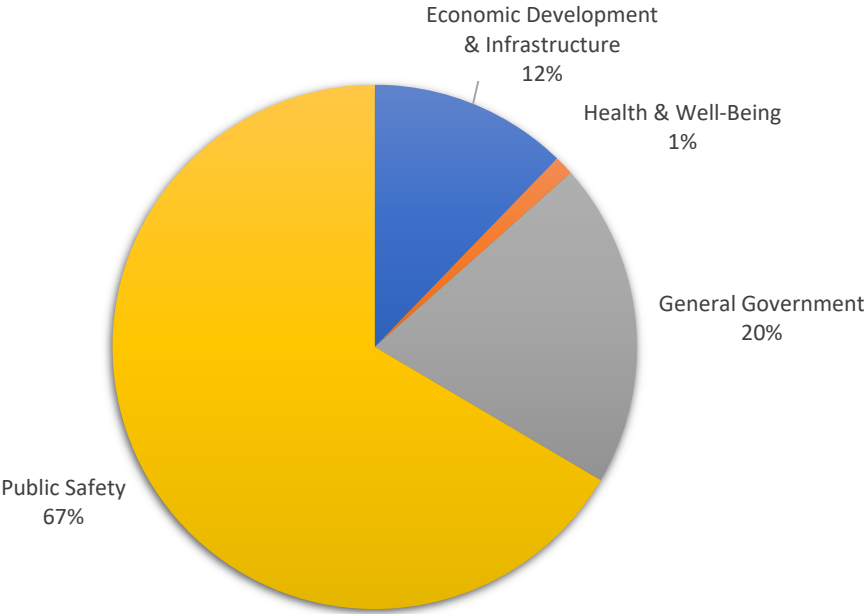
Department / Program	Adopted Appropriation	Estimated Revenue	Net Cost to Fund	Full Time Equivalents (FTE)
<u>County Council</u>				
Administration	\$ 1,386,182	\$ -	\$ 1,386,182	19.0
County Clerk	375,526	30,000	345,526	5.0
County Auditor	764,949	-	764,949	10.0
	2,526,657	30,000	2,496,657	34.0
<u>Municipal Court</u>	1,232,004	492,200	739,804	22.0
<u>Board of Elections</u>				
Administration	9,257,167	1,700	9,255,467	78.1
Intermediate Registration	221,727	-	221,727	-
	9,478,894	1,700	9,477,194	78.1
<u>Public Administrator</u>	770,342	94,191	676,151	9.3
<u>Judicial Administration</u>				
Family Court	22,889,214	5,113,412	17,775,802	237.3
Judicial Administration	10,544,571	1,642,000	8,902,571	131.1
	33,433,785	6,755,412	26,678,373	368.4
<u>Prosecuting Attorney</u>	14,833,051	1,041,000	13,792,051	142.6
<u>County Executive</u>	6,351,412	3,000	6,348,412	51.5
<u>County Counselor</u>	5,483,667	-	5,483,667	42.5
<u>Miscellaneous Offices</u>				
University of Missouri Extension	222,922	-	222,922	2.0
Special Projects	596,386	-	596,386	-
Debt Service	8,444,581	-	8,444,581	-
Fire Standards Commission	27,583	-	27,583	-
Boundary Commission	250,533	-	250,533	1.0
STL Economic Dev. Partnership	4,486,000	-	4,486,000	-
	14,028,005	-	14,028,005	3.0
<u>Information Technology</u>	11,223,416	-	11,223,416	60.5

Department / Program	Adopted Appropriation	Estimated Revenue	Net Cost to Fund	Full Time Equivalents (FTE)
Administration				
Director's Office	4,804,125	76,350	4,727,775	62.3
Fiscal Management	1,946,570	-	1,946,570	18.0
CAPS	2,126,119	-	2,126,119	8.0
Personnel	3,701,300	-	3,701,300	37.0
Procurement	2,104,744	-	2,104,744	13.0
	14,682,858	76,350	14,606,508	138.3
Police				
Administration	15,369,409	-	15,369,409	75.0
Patrol	85,756,373	26,496,000	59,260,373	608.0
Special Operations	16,132,286	-	16,132,286	120.0
Criminal Investigation	24,995,786	350,000	24,645,786	192.2
Human Resources	7,093,325	15,000	7,078,325	56.5
Operational Support	18,462,272	1,876,000	16,586,272	209.0
	167,809,450	28,737,000	139,072,450	1,260.7
Planning	970,461	40,700	929,761	11.4
Transportation & Public Works				
Administration	1,840,440	-	1,840,440	6.0
Facilities Management	23,602,692	116,108	23,486,584	83.7
Code Enforcement	13,470,102	14,642,500	(1,172,398)	166.6
	38,913,234	14,758,608	24,154,626	256.3
Revenue				
Collector of Revenue	3,941,490	21,210,000	(17,268,510)	50.0
Recorder of Deeds	1,210,751	6,125,000	(4,914,249)	21.0
Director's Office	2,718,395	1,462,187	1,256,208	14.0
	7,870,636	28,797,187	(20,926,551)	85.0
Justice Services				
Intake	2,578,973	-	2,578,973	38.5
Transportation	4,675,174	-	4,675,174	27.5
Housing	13,016,442	4,713,000	8,303,442	215.1
Administration	5,457,481	21,800	5,435,681	40.4
Community Corrections	2,336,401	178,000	2,158,401	22.9
	28,064,471	4,912,800	23,151,671	344.4
Garage Operations	767,297	405,000	362,297	5.0
Human Services				
County Older Resident Pgm.	798,136	8,000	790,136	13.7
County Youth Programs	822,598	-	822,598	15.6
County Veterans Program	91,891	-	91,891	1.9
Homeless Services Pgm.	260,606	-	260,606	4.0
Administration	886,194	-	886,194	10.0
Women & Children Svcs.	836,700	-	836,700	18.8
	3,696,125	8,000	3,688,125	64.0

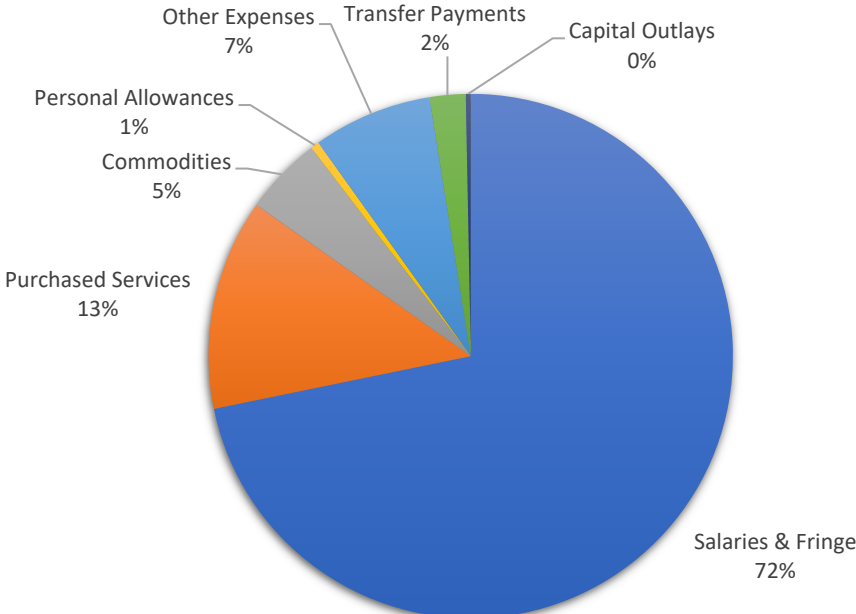
Department / Program	Adopted Appropriation	Estimated Revenue	Net Cost to Fund	Full Time Equivalents (FTE)
<u>Emergency Fund</u>	6,771,053	-	6,771,053	-
Other Revenues	-	233,141,454	(233,141,454)	-
TOTAL - GENERAL REVENUE FUND	368,906,818	319,294,602	49,612,216	2,977.0
<u>Transportation</u>				
Administration	7,824,179	543,051	7,281,128	21.0
Operations	37,651,676	42,600	37,609,076	257.5
Construction	7,963,628	67,500	7,896,128	74.3
Highway Design	6,739,894	-	6,739,894	42.8
Civil Plan Review	1,702,541	1,150,000	552,541	11.3
Fleet Management	394,110	343,331	50,779	38.5
Transportation dedicated revenue	-	40,576,669	(40,576,669)	-
TOTAL - SPECIAL ROAD & BRIDGE FUND	62,276,028	42,723,151	19,552,877	445.4
<u>Public Health</u>				
Executive Administration	8,437,499	752,880	7,684,619	35.0
Fiscal Services	5,191,324	-	5,191,324	37.8
Personnel	13,293	-	13,293	0.3
Pharmacy	3,023,105	70,000	2,953,105	4.0
Medical Records	550,728	30,000	520,728	8.0
Health Informatics	4,143,449	-	4,143,449	6.5
Nutrition	411,419	-	411,419	4.0
Vital Records	397,303	1,400,000	(1,002,697)	5.0
Dental Services	892,504	110,000	782,504	10.0
Comm Disease Control Svcs	1,506,831	121,922	1,384,909	21.0
Corrections Medicine	14,003,284	15,744	13,987,540	31.9
Infectious Disease Prevention	1,641,378	-	1,641,378	19.8
Environmental Protection	670,531	116,826	553,705	6.0
Air Pollution Control	554,044	390,000	164,044	7.0
Sanitation Services	2,851,857	2,659,800	192,057	41.8
Waste Management	625,690	205,500	420,190	16.0
Animal Care & Control	5,274,189	1,632,200	3,641,989	31.4
Vector Control	1,085,836	100,000	985,836	13.2
Environmental Health Lab	2,952,640	222,479	2,730,161	29.5
Healthy Homes	614,916	50,000	564,916	8.0
Neighborhood Preservation	500,000	-	500,000	-
Medical Examiner	4,005,422	211,500	3,793,922	31.2
Health Services	8,509,294	3,503,000	5,006,294	30.1
Public Health Nursing	458,153	-	458,153	7.1
South County Health Center	1,838,369	171,000	1,667,369	26.0
North Central Health Center	1,816,203	51,000	1,765,203	24.0
JC Murphy Health Center	1,373,384	181,000	1,192,384	21.0
Healt Promo/PH Research	1,949,121	-	1,949,121	21.0
Quality Improvement	467,046	-	467,046	5.0
STD Program	1,491,214	78,000	1,413,214	17.0

Department / Program	Adopted Appropriation	Estimated Revenue	Net Cost to Fund	Full Time Equivalents (FTE)
TB Program	685,818	-	685,818	6.6
Public Health dedicated revenue	-	40,417,564	(40,417,564)	-
TOTAL - HEALTH FUND	77,935,843	52,490,415	25,445,428	525.0
Parks & Recreation				
Administration	6,267,696	631,150	5,636,546	16.9
Operational Services	7,889,219	1,825,600	6,063,619	99.4
Park Rangers	2,282,949	15,000	2,267,949	29.4
Program Services	9,303,407	3,067,686	6,235,721	83.4
Creve Coeur Soccer Complex	958,817	1,511,600	(552,783)	8.5
Arch-River Tax Projects	2,940,081	-	2,940,081	61.9
Metro Parks Tax Projects	7,770,918	-	7,770,918	44.2
Parks dedicted revenue	-	26,847,975	(26,847,975)	-
TOTAL - PARK MAINTENANCE FUND	37,413,087	33,899,011	3,514,076	343.7
GRAND TOTAL - ALL GENERAL FUNDS	\$ 546,531,776	\$ 448,407,179	\$ 98,124,597	4,291.1

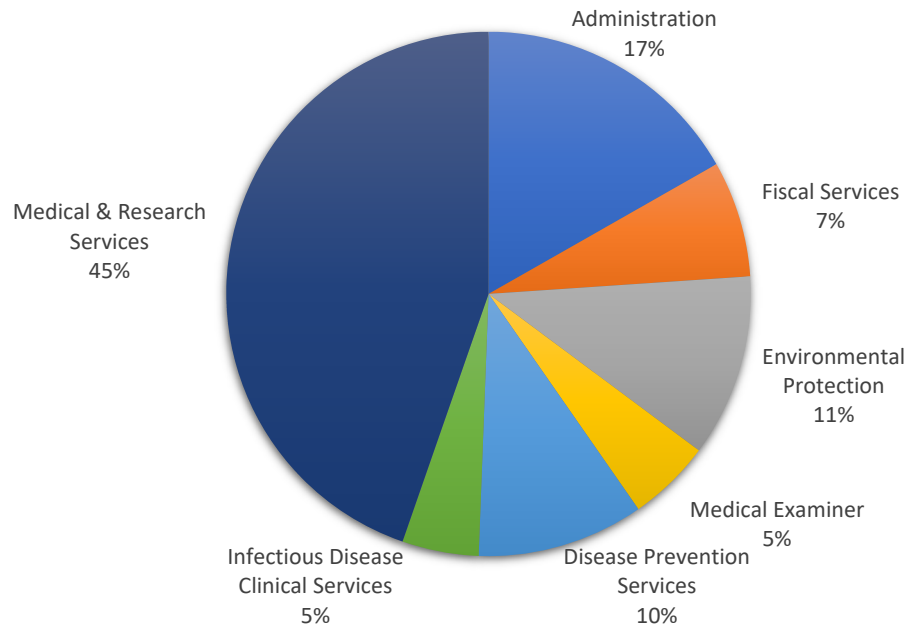
General Revenue Fund (1010) 2023 Adopted Budget by Function



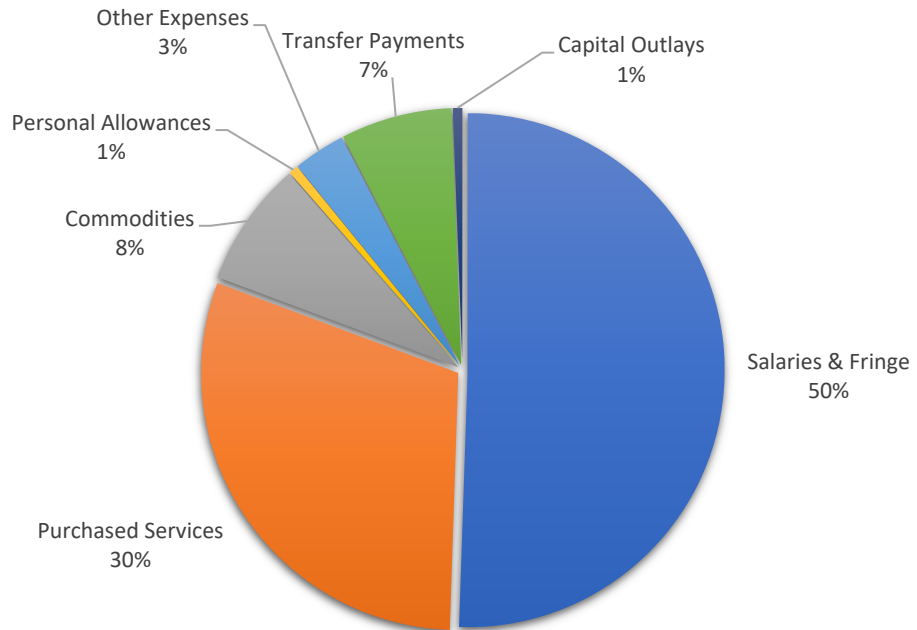
General Revenue Fund (1010) 2023 Adopted Budget by Category



Health Fund (1030) 2023 Adopted Budget by Division



Health Fund (1030) 2023 Adopted Budget by Category



2022 Financial Plan Estimate: All General Funds

(\$ in millions)



2022 Estimate 11/16/2022 (\$ in millions)	General Revenue (1010)	Road & Bridge (1020)	Health (1030)	Parks (1050)	TOTAL
1/1/2022 Balance	\$ 124.4	\$ 26.1	\$ 60.2	\$ 7.3	\$ 218.0
Est. Revenue	306.5	59.9	52.3	32.3	450.9
Est. Spending	(344.0)	(55.7)	(62.8)	(33.6)	(496.2)
Surplus/(Deficit)	(37.5)	4.1	(10.5)	(1.3)	(45.3)
%	-10.9%	7.4%	-16.8%	-4.0%	-9.1%
Transfer-In	34.9	-	-	3.6	38.5
Est. 12/31/2022 Balance	\$ 121.8	\$ 30.2	\$ 49.7	\$ 9.6	\$ 211.3
Reserve %	39.7%	50.5%	95.1%	29.7%	46.9%

2022 Estimate 1/20/2023 (\$ in millions)	General Revenue (1010)	Road & Bridge (1020)	Health (1030)	Parks (1050)	TOTAL
1/1/2022 Balance	\$ 124.4	\$ 26.1	\$ 60.2	\$ 7.3	\$ 218.0
Est. Revenue	306.5	59.9	52.3	32.3	450.9
Est. Spending	(336.0)	(54.0)	(62.0)	(32.0)	(484.0)
Surplus/(Deficit)	(29.5)	5.9	(9.7)	0.3	(33.1)
%	-8.8%	10.8%	-15.7%	0.9%	-6.8%
Transfer-In	34.9	-	-	3.6	38.5
Adjustments	-	-	-	-	-
Proj. 12/31/2022 Balance	\$ 129.8	\$ 31.9	\$ 50.5	\$ 11.2	\$ 223.4
Reserve %	42.3%	53.4%	96.6%	34.8%	49.6%

Notes:

* Police matching funds (\$23.8 million) and Jamestown Mall project (\$6.0 million) will lapse and be reappropriated in 2023.

* 2022 Spending will be complete in February, revenue accruals will be complete in April, and final adjustments will be complete in June.

2023 Financial Plan Estimate: All General Funds

(\$ in millions)



2023 Estimate 9/6/2022	General Revenue (1010)	Road & Bridge (1020)	Health (1030)	Parks (1050)	TOTAL
Est. 1/1/2023 Balance	\$ 93.0	\$ 30.2	\$ 49.7	\$ 9.6	\$ 182.5
Projected Revenue	319.3	42.7	52.5	33.9	448.4
Projected Spending	(360.6)	(57.6)	(68.3)	(34.2)	(520.7)
Surplus/(Deficit)	(41.3)	(14.9)	(15.8)	(0.3)	(72.3)
%	-11.5%	-25.8%	-23.1%	-0.9%	-13.9%
Proj. 12/31/2023 Balance	\$ 51.7	\$ 15.3	\$ 33.9	\$ 9.3	\$ 110.2
Reserve %	16.2%	35.9%	64.6%	27.4%	24.6%

2023 Estimate 1/20/23	General Revenue (1010)	Road & Bridge (1020)	Health (1030)	Parks (1050)	NFL Settlement (1060)	TOTAL
Est. 1/1/2023 Balance	\$ 129.8	\$ 31.9	\$ 50.5	\$ 11.2	\$ -	\$ 223.4
Est. Revenue	319.3	42.7	52.5	33.9	169.3	617.7
Est. Spending	(381.8)	(57.6)	(68.3)	(34.2)	-	(541.8)
Surplus/(Deficit)	(62.5)	(14.8)	(15.8)	(0.3)	169.3	75.9
%	-16.4%	-25.8%	-23.1%	-0.8%		14.0%
Est. 12/31/2023 Balance	\$ 67.3	\$ 17.1	\$ 34.7	\$ 10.9	\$ 169.3	\$ 299.4
Reserve %	21.1%	40.1%	66.2%	32.3%	100.0%	48.5%

Notes:

- * The NFL Settlement Fund has been created and classified as a general fund.
- * The beginning balance for the General Revenue Fund increases due to lower 2022 spending and carry-over of \$23.9 million of one-time project funds.
- * General Revenue Fund spending in 2023 increases due to the anticipated reappropriation of \$23.8 million for Police matching funds, \$6 million for Jamestown Mall, and \$1 million for the comprehensive plan.
- * Next revision will occur after 2022 year-end close (February).